

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D.C. 20505

National Intelligence Council

18 March 1982

BGen. William W. Odom
Assistant Chief of Staff
for Intelligence, Army
Rm. 2E464
Pentagon

Dear Bill:

I'm delighted that you will be joining us for our two-day NIC conference [redacted] on 30-31 March. This will confirm the invitation, remind you that you said "yes," and offer a few details.

[redacted]

The conference itself gets under way at about 1030 on Wednesday. We plan to spend the rest of the morning talking about improving estimates -- what we might do differently to boost their quality. We'd be happy to have your own perspectives on this during the course of the discussions. After lunch, we will talk about things we might do to improve the NIC's overall performance of its mission, and late in the afternoon, each NIO will spend a few moments talking about what substantive developments he sees coming down the pike in his area. Following dinner, we thought we would ask our non-NIC guests to reflect a bit on those prognostications. On Thursday morning we will talk about the warning problem.

At this point, other than yourself, our guests seem likely to include (Don Gregg, Andy Marshall and Bob Komer). Dick Kerr of the DDI and [redacted] of the Senior Review Panel will be there and we hope John McMahon will attend at least for part of Wednesday. (Bill Casey, unfortunately can't make it.)

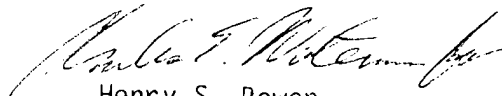
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We will count you in for the whole conference unless you tell us otherwise. (If John McMahon does come down for only part of the day, returning to Washington at 2200, and if it would be better for you to do likewise, please let us know and we will try to hitch a ride for you on [redacted])

Please let [redacted] my Executive Officer [redacted] know of any questions or changes of plans you might have about all this. Unless we hear from you sooner, we'll look forward to seeing you [redacted] 0745 on 30 March.

Sincerely,



Henry S. Rowen
Chairman

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